

Win clients' trust by a systematic risk management process







- High volatility
- Low returns
- Cost of regulation
- Pressure on margins
- Clients' concerns





Cautious

- Informed
- Less loyal
- Demanding





Increasing sophistication

- Diversification goal
- Need for non-correlation
- Entrepreneurs confidence
- Non bankable Assets
 - Real estate
 - Commodities
 - Private equity



Segmentation evolution

- Limits of the Demographic segmentation
- Utility type segmentation
- Asset Class vs. Risk class
- Client profiling
 - Risk
 - Return
 - Constraints
- Utility curve

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Rethink the relationship

- Real time information need
- Review basic information
- Freely available information
 - Free the RMs
- Concentrate on value-add
 - Impacts
 - Future evolution
 - Risk management





Tools evolution



Electronic Benefit Statement for: Harry Hardwor			
Statement Detail		Total Benefit Cost	
		Your total benefit cost equals 269	e of your total compensator
Benefit	Cost	Benefits Summary	
Medical Insurance	\$3,510.84	Ry to Transload	
Dental Insurance	\$333.00		
Social Security and Hedicare	\$3,442.50		
Short Term Disability	\$415.38		
Long Term Disability	\$247.50		
Life and Accidental Death & Dismemberment	\$69.60		
Paid Time Off	\$4,153.84		
Unemployment Insurance	\$516.92		
Workers Compensation	\$273.06		
401k Match	\$1,065.65		
Cost of Your Benefits	\$14,028.29		•
		Total Compensation	
White every effort has been nade to report information accuratily, all details financies, recklard gelatily for benefits, many mecsawirk be governed by the providents of the glan documents perturings to the this document be brought to be altathons of your house recovery representative for concention. In all cases where statements presented are in conflict with the timos of the various plane, the provision discribed in the glan document are a negative for a second of the state statutes, or other governing documents to law, the provision discribed in the glan document are a negative for your off.		Gross Earnings \$	45,000.00
		Less Time Off	\$4,153,84
		Time Worked	\$40,846,1
		Cost of Your Benefits	\$14,028.7
		Tabal Companyation	654 974 4



Qualitative vs. Quantitative









Improve investment decisions

- Post-tax returns objective
- Need to measure and mitigate risks
- Exploit all available information
- More diversified asset allocation
- Risk measures
 - VAR
 - Expected shortfall
 - Factor models

Monte Carlo







Involve the client

- Users are given control
- Visualize risk

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- What-if scenarios
- Economic factors
 - Requested Exposure
 - Exposure to Minimize
 - Set of intuitive indicators



Main goals

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- Demonstrate a systematic and transparent risk management process
- Build trust with the client through increased transparency
- Allows the involvement of the client in crucial choices
- Improves the performance over traditional asset management practices







BLACKSWAN Financial Platform

Traditional portfolio allocation

0.4 0.35 0.3 0.25 Expected returns 0.2 0.15 0.1 0.05 0.1 0.2 0.3 0.4 0.5 0.6 0 Volatility

The Markowitz mean-variance frontier

\mathcal{I} . S, A, G, E,

Real world assets behavior

Swiss 3 months T-bill



Emerging markets returns



Endogenous risk

- Major events occurrence
- Amplification due to panic
- Amplification due to protection mechanisms
- Collective action vicious circle
- Limitations of classical risk measure tools



Academic roots





VAR vs Expected Shortfall/Windfall

VAR = Max loss level during a period with a certain confidence

"How bad can things get?"

Expected Shortfall

"If things do get bad, what is our expected loss?"



Maximizing gains with Expected Windfall optimisation

- Expected Shortfall
 - "If markets are up, what is our expected gain?"
- EW uses the same calculation as ES but refers to the positive side of the distribution
- EW optimized portfolios can produce extreme returns



The mean variance / the swop allocation

The Mean-Variance Allocation





The SWOP Allocation

S, **S**, **A**, **G**, **E**,

Back testing



Main benefits

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- Improves on the classical Mean-Variance
- Takes into consideration extreme events
- Provides greater diversification capabilities
- Performs an optimization under all sorts of constraints
- Can be used interactively with the clients



Live demo







Jean-Luc Freymond - jean-luc.freymond@sage.ch